



NACUBO Annual Meeting Pre-Conference  
July 12-13, 2019  
J.W. Marriott Austin – Austin, Texas

\*\*\*Schedule as of 4/4/2019\*\*\*Subject to change\*\*\*

The New Business Officers Program is designed to provide resources, information and guidance to those new to the Chief Business Officer role within a higher education setting. **Attendance at the New Business Officers Program is limited to chief business and financial officers who report directly to the president and who have been in their current positions for less than three years.**

**Wednesday, May 1**

3:00 to 4:00 p.m.

**NBO Alumni Panel**

What happens when you return to your campus? Alumni from recent years will share how they put what they learned at NBO to use on their campuses.

\*This session will be in the form of a webcast. Participation isn't mandatory, but strongly encouraged.

**Wednesday, June 26**

3:00 to 4:00 p.m.

Optional Session for CBOs New to Higher Education:

**What Is This Thing Called Higher Education?**

Chief business officers new to higher education face unique challenges. Take this opportunity to gain a greater understanding of higher education lingo, culture, and unique concepts such as tenure and shared governance.

**Friday, July 12**

7:30 a.m.

**Continental Breakfast and Registration**

8:30 a.m.

**Welcome, Overview, and Introductions**

9:15 a.m.

Break

9:30 a.m.

**CBO to CBO: Tales from the Trenches**

Seasoned business officers will share what was missing from their “toolkits” and how they dealt with the unexpected. Participants will break into groups to discuss their major challenges or surprises on the job thus far.

Noon

**Lunch with NACUBO Board of Directors and NACUBO Fellows**

1:30 p.m.

**Risk Management and the CBO**

Experts in the field of risk management will help participants understand the increasing responsibilities chief business officers face in anticipating, dealing with, and mitigating all aspects of risk on campus.

3:00 p.m.	Break
3:15 p.m.	<p><b>Collaboration and Conflict: The CBO and the Cabinet</b>  CBOs must have strong relationships with, and an understanding of, the challenges faced by colleagues on the president's cabinet. Hear from other members of the cabinet what they need from CBOs.</p>
4:30 p.m.	Class Photo
5:00 p.m.	Networking Reception
	Dinner on Your Own
<b><u>Saturday, July 13</u></b>	
8:00 a.m.	Continental Breakfast
8:30 a.m.	<p><b>Synthesizing Information</b>  Utilizing recent articles from <i>Business Officer</i> magazine, this interactive session will explore challenges related to the new business officer. Discussions will be facilitated by experienced CBOs and other experts.</p>
10:00 a.m.	Break
10:15 a.m.	<p><b>Advancing the Institution: The President, the Board, and the CBO</b>  CBOs have a unique relationship with their presidents and boards. Explore how to make these relationships more effective and mutually supportive.</p>
11:45 a.m.	Break
Noon	<b>Lunch with Future Business Officers Program Participants and NACUBO Fellows</b>
1:30 p.m.	<p><b>The CBOs and Capitol Hill</b>  The role of the chief business officer is continuously transforming and requires more involvement with advocacy and higher education policy, at a state and federal level. In this session, participants will gain an understanding on how to be a better advocate for their institution and higher education.</p>
2:45 p.m.	Break
3:00 p.m.	<p><b>Building a Culture of Analytics on Your Campus</b>  Participants will hear from NACUBO staff on one of NACUBO's strategic priorities and the importance of building a culture of analytics on your campus.</p>
4:15 p.m.	<b>Wrap Up and Conclusion</b>
4:30 p.m.	Program Adjourns